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VPRS Administrative Updates

June 13, 2022

Agenda

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- Introduction of New Leaders
- May New Hires Promotions & Departures
- Contract Status in IBISResearch
- COI Disclosure Deadline
- Hurricane Preparedness
- Jackson on Subaward Budgets
- Charging Salary Above the Salary Cap Amount
- Workday MSOM Conversion and Reporting Changes
- Effort Certification
- ECC New Format
- PAA Approval
- Internal Service Delivery (ISD) and iLab Reminder
- AAHRPP Reaccreditation
- IRB SaaS Implementation

Introduction of New Leaders

Laura Kozma

*Associate Vice President
Research Administration*

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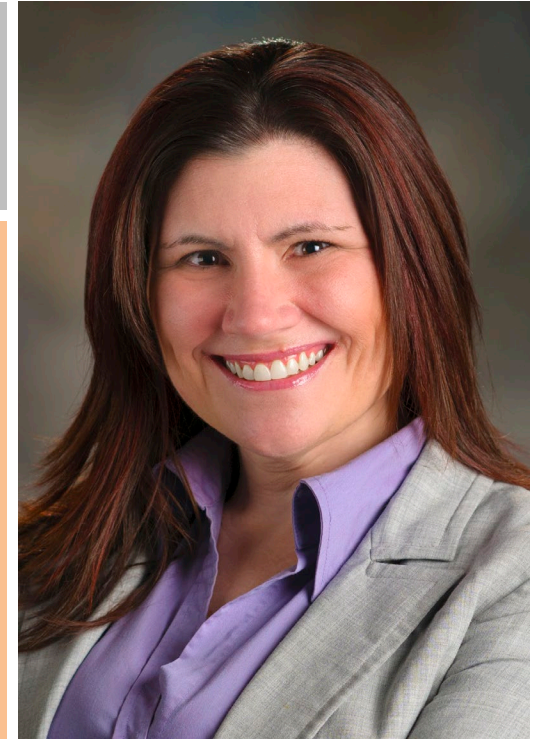


Mikki O'Neal

Associate Vice President, Research Operations & Infrastructure

Oversees:

- The infrastructure expansion of the Clinical Research Management and Support Office (CRMSO), to allow for the expansion of investigator-initiated multi-center trials and institution-held Investigational New Drug (IND)/ Investigational Device Exemption (IDE) trials.
- The Research Compliance and Quality Assurance (RCQA) Office as well as the Research Intelligence and Capacity Office.

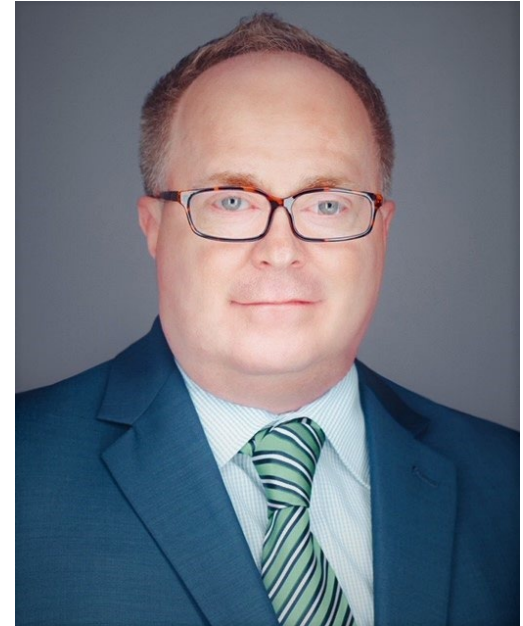


MBA, CCRP,
CCRC, CHRC

Scott Streibich

Executive Director, Research

- Oversees Research Compliance and Quality Assurance, develop and implement dashboards for performance enhancement and efficiency gains
- Supports investigator/user training and curriculum design
- Initiates Velos/Workday integration pathways supporting timely and accurate representation of accounts receivable on Clinical Trials



MBA, MHS, CHRC,
CPB, CRCR,
CSPR, CBE

Dr. Alberto Caban-Martinez

Assistant Provost for Research Integrity

Dr. Caban-Martinez will support the Office of the Vice-Provost for Research + Scholarship in preventing and addressing cases of research misconduct, research fabrication and authors issues.



DO, PhD, MPH,
CPH

Hilary Cox

Executive Director, University & Research Privacy

Hilary has dual privacy roles – the Privacy Officer for OVPRS and the Data Protection Officer for the Academy. In both, she will be overseeing existing privacy compliance functions and the Data Broker Services team.

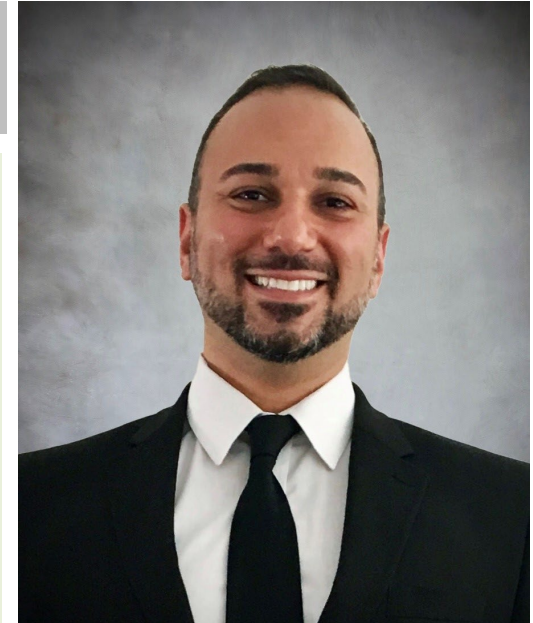


JD, CIPP/US

Eli Mizrahi

Manager, Administrative Operations

Eli is responsible for executive support, calendar scheduling, travel and event preparation, communication, and special project management.



JD, CIPP/US

May Departures

Laura Kozma

*Associate Vice President
Research Administration*

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Departures

Name	Title
Akilah Laster	Director, Communications
Johanna Stamates	Assoc. VP, Research Compliance



Contract Status in IBISResearch

Laura Kozma

*Associate Vice President
Research Administration*

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Contract Status in IBISResearch

Check IBIS First:

- IBIS contains the latest updates
- Contact your ORA representative if you have additional questions
- ORA spends a significant amount of time answering questions that are available in IBIS, this could be time spent getting your contract executed!



COI Disclosure Deadline

Laura Kozma

*Associate Vice President
Research Administration*

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COI Disclosure Deadline – June 15

Disclosers need to
complete their disclosure
profile update by **June 15th**

COI Disclosure Deadline – June 15

- The University of Miami implemented the new [Conflict of Interest, Conflict of Commitment, Foreign Influence, and Institutional Conflict of Interest Policy](#), which addresses institutional vulnerabilities related to Conflicts of Interest (COI) and Foreign Influence.
- To protect the University's mission and exceptional reputation, the new policy widens the breadth of UM's previous COI policies, requiring [Covered Persons](#), to disclose their outside interests to UM.
- A COI arises when the interests of a [Covered Person](#), or those of the University at large, influence, affect or are affected by the University's educational, clinical care, and scholarly activities.

Hurricane Preparedness

Matthew Shpiner

*Executive Director, Emergency
Management*

Vincent Torres

Director, Emergency Preparedness

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HURRICANE PREPAREDNESS FOR THE RESEARCH COMMUNITY

Agenda

- Hurricane Planning
- Personal Preparedness
- University Hurricane Plan Overview
- Research Preparedness and Resources
- Questions & Answers
- We Are Here to Help!

2022 Forecast

Hurricane Season: June 1st to November 30th

Storm Type	National Hurricane Center	Colorado State University	AccuWeather	Average Year
Named Storms (39 mph and higher)	14-21	19	16-20	14.4
Hurricanes (74 mph or higher)	6-10	9	6-8	7.2
Major Hurricanes (Cat 3+) (111 mph or higher)	3-6	4	3-5	3.2

Season Peak: September 10th

Early Season: Caribbean Generation

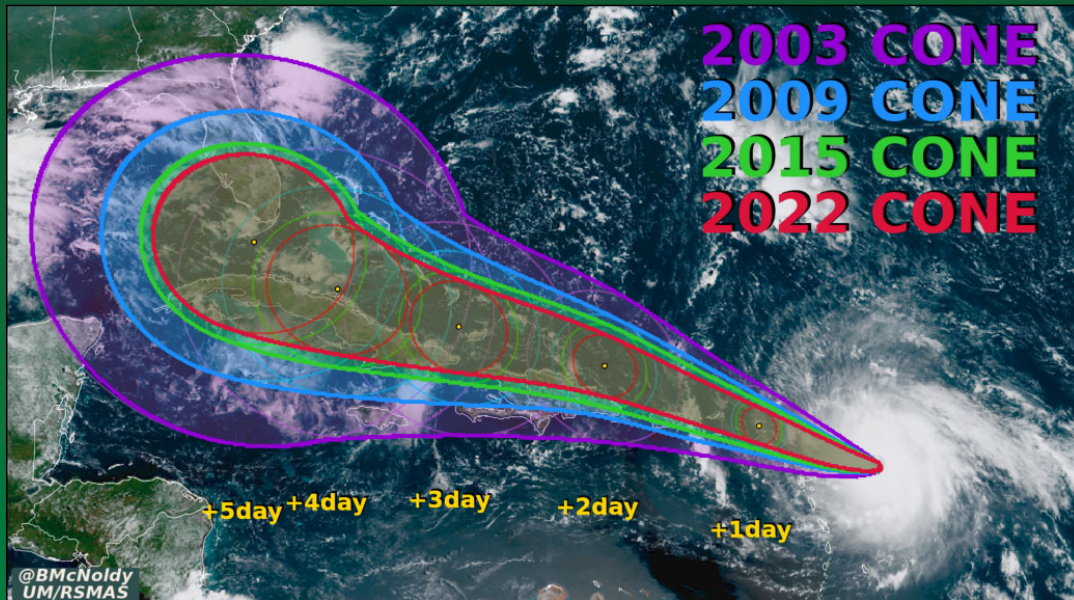
Secondary Peak: October 5th

Later Season: Cape Verde Type

The Number That Really Matters is 1!

Forecast

Understanding the Cone



- The cone represents the probable track of the CENTER of a tropical cyclone.
- The size of the cone is drawn so that about two-thirds of the time, the center of the storm will remain in the cone.
- The cone does NOT take into account the size of the storm.
- A hurricane is not a point; impacts often occur well outside of the cone.
- The cone is used to show the forecast up to 5 days out from the last recorded position of the storm.

Personal Preparedness



**Sit Down
and Talk
with Your
Family**



**Ensure You
Have the Right
Coverage for
Your Needs
Policy**

- **General Items**

- Look for shelf stable BOGO deals at Publix throughout hurricane season.
- Review key documents - ensure they are digitized and available in a secure cloud based storage solution

- **Hurricane Supply Kit**

20 gallons of water	Shelf Stable Food	Gas Stove
Battery Powered Lanterns	Cash (\$300-500)	Marcel (Dog) Food)
Battery Powered Fans	First Aid Kit	Hand Saw
Batteries	Baby Food	First Aid Kit

**Develop a Plan
to Address the
Complexities of
Your Situation**

- **120-72 Hours**

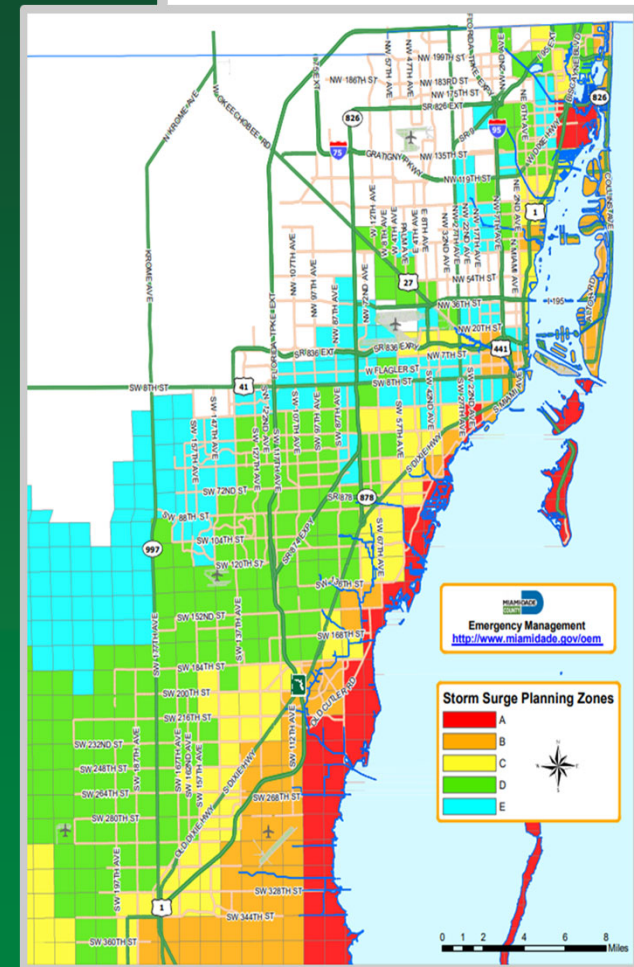
- Test all shutters to verify they remain operable
- Make final evacuation plan for 120-72 hours
- Purchase any items that are needed in hurricane supply kit and not already accounted for
- Ensure all security camera batteries are charged
- Ensure all drill batteries are charged
- Tape closed all exterior electrical boxes
- Bring in all outside hoses
- Remove and bring in outside hose rack (west side of garage)
- Do laundry in anticipation of power going out

Unique Challenges

Now is the Time for Action!

- Each Campus Faces Unique Challenges
 - Coral Gables Campus – Evacuation for Cat 3+
 - Marine Campus – Barrier Island
 - Medical Campus – Critical Facilities Remaining Occupied
- Our Facilities, Labs, and Other Areas Have Unique Vulnerabilities

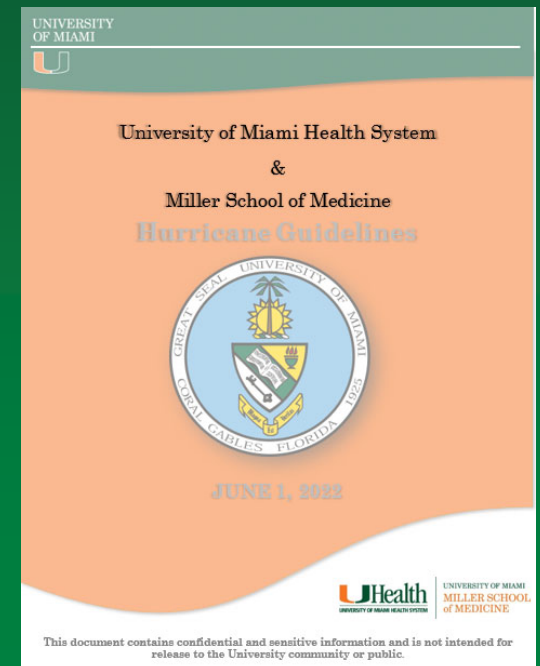
We can reduce risk through mitigation and planning!



Pre-Season Preparation

IT TAKES ALL OF THE U!

- Review Best Practices / Lessons Learned
- Review FEMA / Insurance Reimbursement Guidelines
- Review/Update Contracts with Disaster Vendors
- Pre-Season Building & Grounds Preparation
- Conduct Meetings with Key University Units
- Update Emergency Preparedness Website
- Prepare Pre-Season Communications
- Review Plans and Procedures
- Meet with Government Partners



Threat Monitoring

Information Flow

NHC, NWS,
County EM Offices

UM Emergency
Management

University Crisis
Decision Team

Individual Campus
Crisis Decision Teams

University Community

Unit Leadership to
Faculty/Staff



General Pre-Storm Preparation

- Ensure all **data is on cloud storage**
- **Print critical documents**, plans, contact lists
- **Secure all windows** and close blinds
- **Disconnect & elevate** all electrical equipment.
- Take all **valuable personal** belongings home
- **Take pictures** of all valuable equipment and general workspaces
- Verify/update **contact information** in Workday



Protecting Our Mission

Emergency Workforce

Update Tier Designations and Discuss Roles and Expectations

- Review tier (essential) designations for all employees
- Set Clear Expectations
- Discuss Responsibilities
 - Pre
 - During
 - Post-Storm



Contact your HR Partner for a list of designated employees in your unit

Preparedness for Research



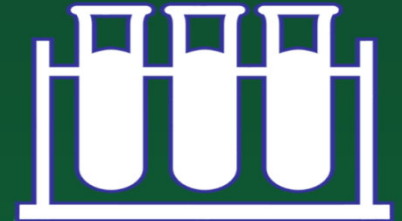
Principle Investigator
Research Checklist



Hurricane Kit



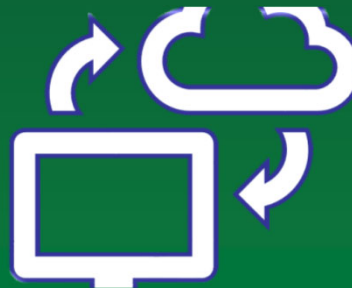
Critical Equipment



Preparing
Samples and Lab
Equipment



Photo Document



Data Storage

The screenshot shows a 'Critical Equipment Registration Form (CERF)' with fields for Equipment ID, Location, Owner, Manufacturer, and Model. It includes sections for 'Critical Equipment Information' and 'Emergency Notification List'. A red biohazard symbol is overlaid on the form.

Register Critical
Equipment with
Public Safety

Access the Checklist

https://prepare.miami.edu/_assets/pdf/hurricane-season-checklists-for-research-labs.pdf

Research Preparedness Checklist

Now is the Time to Plan!

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UReady

- All units are required to utilize the [UReady continuity planning portal](#) to create their own Continuity of Operations Plan (COOP).
- Plans support a unit's ability to restore or sustain critical operations following an emergency or disaster impacting their space, staff, equipment, and sensitive information.
- Well-developed UReady Plans include:
 - ✓ Minimum requirements for continued operations
 - ✓ Emergency contact information for employees
 - ✓ IT systems required to support critical operations
 - ✓ An overview of critical equipment and supplies
 - ✓ Methods for coping when lacking key resources
 - ✓ Photo documentation of all workspaces and equipment

Post-Storm Response & Recovery

Pre-Staged Resources to Expedite Recovery

Debris Removal

Phase 1 – Access for Emergency Responders

Phase 2 – Push Debris from All Roadways

Phase 3 – Moving Debris to Staging Site

Phase 4 – Dispose Mulched Debris to Landfill Site



Building Assessments

Phase 1 – Initial Exterior Campus Assessment

Phase 2 – Initial Interior Assessment of All Buildings

Phase 3 – Stabilize Major Impacts

Phase 4 – Detailed Assessment of All Buildings

Phase 5 – Stabilization of All Impacts



Long-Term Recovery

Returning to Normal

- Temporary Solutions to Resume Critical Research Functions
- Permanent Solutions to Address Impacts
- Return to Pre-Disaster State
- Financial reimbursement is lead by Finance and Risk Management
 - Before / After Photos
 - Document all actions and expenditures
 - Decisions consistent with existing plans
 - Prepare Preliminary Cost Estimates



Resources

- Prepare Website
www.prepare.miami.edu
- University of Miami Emergency Guide
www.miami.edu/emergency-guide
- Hurricane Preparedness Information
www.prepare.miami.edu/hurricane
- Active Shooter Response Training
www.miami.edu/activeshooter
- University of Miami Weather Stations
miamidade.weatherstem.com/umiami
- Follow @UMiamiENN on Facebook, Twitter, and Instagram



Thank You

Please email oem@miami.edu
with questions or opportunities to further collaborate

Matthew Shpiner

Executive Director of Emergency Management
University of Miami
Office of Emergency Management
Cell: (305) 984-4467
Office: (305) 284-3250
Email: mshpiner@miami.edu

Vincent Torres

Director of Emergency Management
UHealth / Miller School of Medicine
Department of Public Safety
Cell: (305) 989-5987
Office: (305) 243- 9466
Email: vjt3@miami.edu



May Transfers

Sheela Dominguez

*Executive Director, Strategic
Operations*

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Transfers

Name	Title
Patricia Atkinson	Research Navigator



May New Hires and Promotions

K. Brandon Strickland, J.D.

*Executive Director, Research
Administration*

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New Hires

Name	Title
Joselyn Estrugo	Contract and Grants Analyst
Rebecca Carrasco	Contract and Grants Analyst



Promotions

Name	Title
Bianca Krysztof	Sr. Manager, Research Administration



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Jackson on Subaward Budgets

K. Brandon Strickland, J.D.

*Executive Director, Research
Administration*

Jackson on Subawards Budgets



May New Hires

Allen Mora

*Executive Director, Research
Intelligence & Capacity (RIC)*

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New Hires

Name	Title
Sofia Aymerich	Research Training Specialist
Cynara Deveaux	Project Manager
Sophie Zhang	Business Systems Analyst



May Transfers

Dr. Alberto Caban-Martinez

*Assistant Provost for Research
Integrity*

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Transfers

Name	Title
Jerry Engel	Quality Assurance Auditor



May Departures

Edwin Bemmell

*Executive Director, Office of
Research Administration*

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Departures

Name	Title
Glenda Jimeson	Sr. Grant Assistant



Charging Salary Above the Salary Cap Amount

Edwin Bemmell

*Executive Director, Office of Research
Administration*

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Charging Salary Above the Salary Cap

Several federal sponsors (including NIH and DoD) utilize the Executive level II salary as maximum allowable salary cost on sponsored projects

Salary cost above this amount will not be reimbursed by these sponsors and must be absorbed by the university

In a recent review, we found numerous grants with salary charges above the cap

It is important to properly calculate the salary cap and above the cap amount and split the costing allocations accordingly

Use the Salary Cap Cost Share Calculation Worksheet, available in the Grants Toolbox to determine the proper split

Use this information to create the costing allocations in WD

Use Multi Drivers (GR/PG or GR/BG combination for the above the cap amount

Reconcile timely to ensure that the correct amount is charged to the sponsor



Workday MSOM Conversion and Reporting Changes

Edwin Bemmell

Executive Director, Office of Research Administration

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Workday MSOM Conversion

MSOM awards have been converted to company 500:

Award lines and grant #'s have been created

All converted grants have a -1 appended at the end (GR000001 is converted to GR000001-1)

Legacy grants (GR000001) should no longer be used, except for PAA credits which default to the original charge

Converted grants (GR000001-1) should be used for all new transactions effective FY 23

Unspent balances will be converted to the new grants towards the end of the month

For MSOM, transactions must be created in company 500

New SPC's are created to replace the legacy company 500 SPC's

They will have new numbers (no longer including the old number with the dash-1)

WD will provide both the legacy and the converted SPC when typing either of the numbers

Use multi drivers for all cost share and salary cap transactions

Cost share or above the salary cap expenditures will post to a transaction line consisting of both a GR and department worktag (eg PG or BG)



Cost Share/Salary Cap and Multidimensional DWT

- Below is an illustration of total salary shared to an award of \$4,182.94 with \$2,005.88 funded by the sponsor and \$2,177.06 above the salary cap
- The portion funded by the sponsor will be posted similar to how it is today (GR028272 in this case)
- The above the cap portion will not be posted to a salary cap grant
- Instead, it will post to your sponsored grant (GR028272 in the below example) combined with (based on the example below): PG009987

Grant	Program	FD010	FD014	Total
GR028272	PG009987	2,177.06		2,177.06
GR028272			2,005.88	2,005.88
Total		2,177.06	2,005.88	4,182.94

Reports

Reports are being modified to distinguish between sponsor funded vs institutional cost

- For example, the Award Transaction Audit includes a new section on the bottom to reflect the Institutional Cost , which is all cost share and salary cap

When running reports, ensure that the company is pulled through the company hierarchy

- Select Academy/MSOM
- Always pull in the legacy **and** the converted grants to get the full LTD balance

Reports



award transaction aud



FIN-GR-Award Transaction Audit (Central)

016
191

Company Academy/MSOM

Award Period FY2023 - Jun

Award

11 items

		Sponsor Direct Cost & Facilities and Administration		Sponsor Direct Cost & Facilities and Administration							
		Budget		Actuals							
Award	Lead Principal Investigator	Original	Adjustment	Current Month*	Current Fiscal Year*	Life To Date*	Commitments*	Obligations*	Prepaid Expense	Available Balance	Percentage Remaining
Sponsor Direct Cost											
Award		405,212.34	0.00	624.42	624.42	386,894.78	0.00	2,112.61	0.00	16,204.95	4.52%
		405,212.34	0.00	624.42	624.42	386,894.78	0.00	2,112.61	0.00	16,204.95	4.52%
Facilities and Administration											
Award		192,177.78	0.00	315.35	315.35	191,832.70	0.00	0.00	0.00	345.08	0.18%
		192,177.78	0.00	315.35	315.35	191,832.70	0.00	0.00	0.00	345.08	0.18%
Program Income											
Award		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%
Grand Total		597,390.12	0.00	939.77	939.77	578,727.48	0.00	2,112.61	0.00	16,550.03	0.03
Institutional Cost											
Institutional Cost		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%

*Exclude ledger account types Asset, Equity, Income and Liability.

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Effort Certification

Kimberly Croft

*Executive Director, Research
Accounting and Cost Analysis*

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Effort Certification

Important Dates:

- PAA's
 - Monthly employees due no later than June 24
 - Bi-weekly employees due no later than August 22
- ECC load
 - Approximately July 11
- Certification period
 - 60 days from ECC load
- Process for exceptions for late certification
- What happens if effort is not certified on time?
- Training forthcoming



ECC New Format

Kimberly Croft

*Executive Director, Research
Accounting and Cost Analysis*

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ECC New Format

[illegible][illegible]

The new Effort Certification format is as follows:

Grant IDs	Payroll	Cost Share	Total Payroll \$	Computed Effort	Certified Effort	Certify?
Sponsored AWD- <div>1</div>	<div>2</div>	<div>3</div>	<div>4</div>	<div>5</div>	<div>6</div>	<div>7</div>
GR000943 RAMADAN GENETIC TARGETING OF AFRO- CARBONATE CARBONATE CARBONATE CARBONATE	0.76 %	0.00 %	\$1,321.88	0.76 %	\$ [1] %	<input checked="" type="checkbox"/>
GR000943 RAMADAN GENETIC TARGETING OF AFRO- CARBONATE CARBONATE CARBONATE CARBONATE	0.38 %	0.91 %	\$2,250.00	1.29 %	\$ [1] %	<input type="checkbox"/>
GR016796 GR016796 GR016796 GR016796 GR016796	0.00 %	1.82 %	\$3,178.12	1.82 %	\$ [2] %	<input type="checkbox"/>
Award Total:	1.14%	2.73%	\$6,750.00	3.87%	4%	

The new Effort Certification format is as follows:

Grant IDs	Payroll	Cost Share	Total Payroll \$	Computed Effort	Certified Effort	Certify?
Sponsored AWD- <div>1</div>	<div>2</div>	<div>3</div>	<div>4</div>	<div>5</div>	<div>6</div>	<div>7</div>
GR000943 RAMAP...GENETIC TARGETING OF AFRO- ... GR000943 ... GR000943 ... GR016786 ... Award Total:	0.76 % 0.38 % 0.00 % 1.14%	0.00 % 0.91 % 1.82 % 2.73%	\$1,321.88 \$2,250.00 \$3,178.12 \$6,750.00	0.76 % 1.29 % 1.82 % 3.87%	\$ [] 1 % [] 1 % [] 2 % 4%	[] [] [] []

1. Grant ID
2. Non C/S Payroll %
3. Cost Share %
4. Total Payroll + C/S Dollars
5. Computed Effort
6. Certified Effort
7. Certify

ECC New Format

The current Project Statement format is as follows:

Project Statement for		GR01 - 05/31/2022		Effort from 12/1/2021 to 5/31/2022; Status: Building				
On Hold: <input type="checkbox"/>								
Employee	Cost Center	Payroll Dollars	Payroll Percentage	Cost Share Dollars	Cost Share	Total Payroll %	Certify	Action
James, James, James	UMMG - Project - School Health Initiative	\$11,718.29	75%	\$0.00	0%	75%	<input type="checkbox"/>	\$
James, James, James	UMMG - Project - School Health Initiative	\$16,795.57	56%	\$0.00	0%	56%	<input type="checkbox"/>	\$
James, James, James	UMMG - Project - School Health Initiative	\$10,937.49	100%	\$0.00	0%	100%	<input type="checkbox"/>	\$

The new Project Statement format is as follows:

Project Statement for GR01 (05/31/2022) ; Effort from 12/1/2021 to 5/31/2022, Status: Building

On Hold: ☐

Employee	Cost Center	Payroll Percentage	Cost Share	Computed Effort Dollars	Total Payroll %	Certify	Action
1	2	3	4	5	6	7	8
James, James, James	UMMG - Project - School Health Initiative	33%	0%	\$2,187.50	33%	<input type="checkbox"/>	\$
James, James, James	UMMG - Project - School Health Initiative	2%	0%	\$358.59	2%	<input type="checkbox"/>	\$
James, James, James	UMMG - Project - School Health Initiative	31%	2%	\$5,336.46	33%	<input type="checkbox"/>	\$
James, James, James	UMMG - Project - School Health Initiative	33%	0%	\$4,480.00	33%	<input type="checkbox"/>	\$

1. Employee
2. Cost Center
3. Non C/S Payroll %
4. Cost Share %
5. Total Payroll + C/S Dollars Computed Effort
6. Computed Effort
7. Certify
8. Action

Payroll Accounting Adjustment (PAA) Process

Kimberly Croft

*Executive Director, Research
Accounting and Cost Analysis*

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Submit to Post-Award with justification to include:

- Why it was charged incorrectly
- Why it should be allocated somewhere else
- How you are preventing this from occurring in the future



PAA Process

General guidelines for approving and rejecting exception requests:

Acceptable	Unacceptable
Ability to put cost on the grant was out of the department's control (i.e., award wasn't set up to put costs on grant when they were initially incurred) – Once the account is open, must put costs on the grant within a month	Department failed to review payroll default and suspense accounts in a timely manner
Moving from grant to grant on the same award on fellowship/training grants	Failure to review and submit corrections for costs going on a grant in a timely manner (except fellowship/training grants)
Corrections within 4 months of the end of the performance period (i.e., performance period ends 11/30 and 5/31)	Corrections to move costs onto a grant more than 4 months after the end of the performance period
Costs coming off a grant to a departmental account, regardless of period	Frequent requests from the same department to correct for errors
Removal of terminal vacation time for employees and other unallowable costs, regardless of period	Short staff, lack of time, etc.

Reopened statements must be certified within **2 weeks**



Internal Service Delivery (ISD) and iLab Reminder

Kimberly Croft

*Executive Director, Research
Accounting and Cost Analysis*

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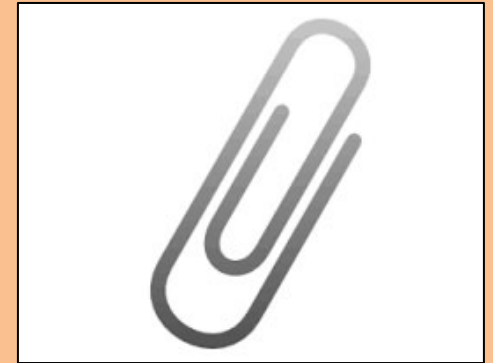


Internal Service Delivery (ISD) and iLab Reminder

- If you're using iLab for the billing process, invoices are electronically uploaded in Workday – attachments are not needed.



- If you're creating a manual ISD, an attachment is still needed.



AAHRPP Reaccreditation

Kenia Francis

*Director, Human Subject Research
(HSRO)*

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AAHRPP Reaccreditation

Association for the Accreditation of
Human Research Protection Programs:



Reaccreditation Process

1. Application Step 1 – Self-Assessment
 - Deadline: June 10, 2022
 - ✓ Submitted
2. Application Step 2 – Site Visit
 - ❖ Pending AAHRPP review of Step 1 materials
 - Visit date TBD
3. Site Visit Report
 - Draft Site Visit Report
 - UM's response
4. Council on Accreditation Meeting
 - Accreditation determination

Project Objectives / Benefits

Objectives/Benefits

High degree of interoperability with existing UM systems

Further the larger strategic plan for Research Administration Systems

Facilitate collaboration between UM faculty, staff, central offices, and external institutions

Maintain compliance with federal regulations, UM policies, and AAHRPP accreditation standards

Integration between Grants, Agreements, UDisclose, and IRB

Intuitive and simplified smart forms for submissions

Easier collaboration with relying sites and External IRBs via Huron's IRB Exchange

Enhanced workspace with new tabs that will display CITI training data and UDisclose (COI) research certification status

IRB SaaS Implementation

Kenia Francis

*Director, Human Subject Research
(HSRO)*

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Reasons for IRB Re-Implementation

Streamline protocol review process

- Focus on the information needed for review
- Remove extraneous/duplicate information

Remove customizations

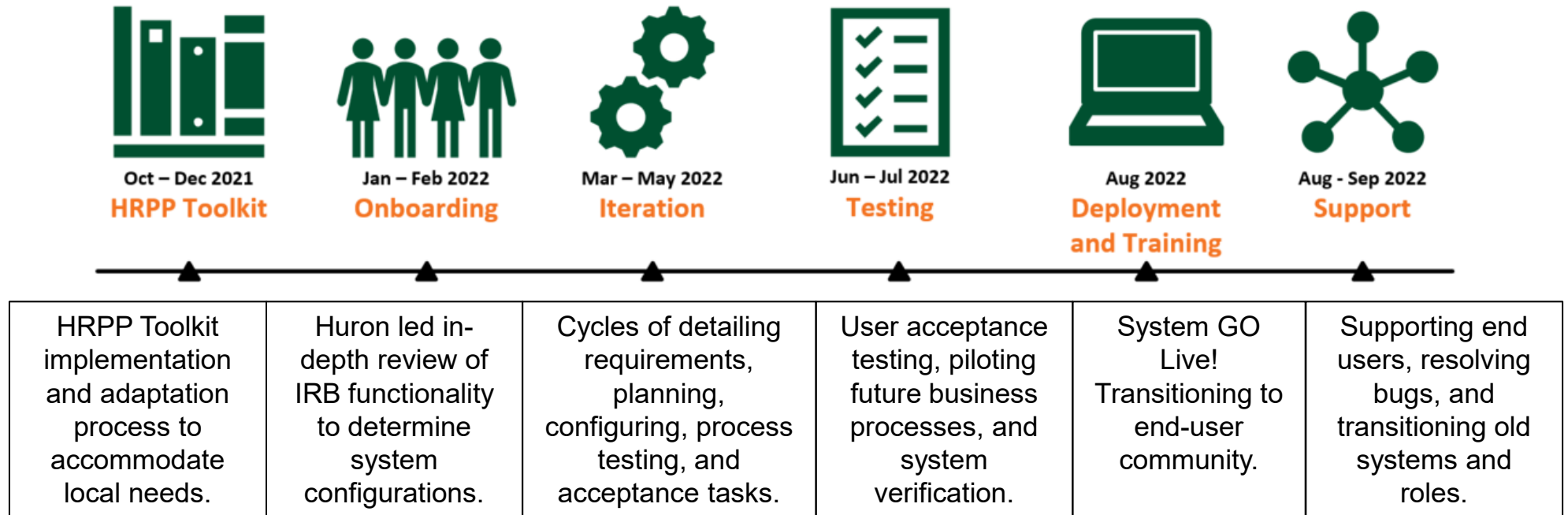
Costly to maintain

Challenging to upgrade

Integration between Grants, Agreements, UDisclose, and IRB

- IRB project workspace will display UDisclose (COI) Research Certification information
- New activity will allow users to connect a related Grant to IRB Protocol submission

Methodology & Timeline



Stay Connected

Project Updates

HSRO Website:

hsro.uresearch.miami.edu

- All project information
- FAQs
- Contact form

Newsletters

- HSRO
- OVPRS

Email

- Amanda Rodriguez, Project Manager:
axr1694@miami.edu

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May New Hires

Yolanda Davis

Director, CRMSO

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New Hires

Name	Title
Harshini Mahanti	Sr. Clinical Research Monitor



Clinical Research Management & Support Office (CRMSO)

About Us

Yolanda Davis

Director, CRMSO

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Clinical Research Management & Support Office (CRMSO) Year One Brief Overview

As of March 2022

Authored by Yolanda Davis
Director, CRMSO

Prepared by Katrina Guanche
Project Management Coordinator, CRMSO

About Us

Clinical Research Management & Support Office

Serve as a central resource for principal investigators, study staff and departments involved in clinical research and for sponsor-investigators seeking to conduct clinical trials at the University of Miami.

Regulatory

Provide regulatory support for IND/IDE management and coordination of communication with the FDA.

Project Management

Oversee harmonization of protocol activities and coordinate communication to effectively complete a study.

Site Management

Provide oversight of the clinical trial and ensuring that is conducted, recorded, and reported in accordance with the protocol, SOPs and GCP.

Data Management

Design, collect, clean and manage study data needed in support of the research question while complying with regulatory standards.

Clinical Trial Disclosure

Provide support to study teams to ensure that study information and results are disclosed publicly in compliance with regulatory standards and other requirements.



RESEARCH & SCHOLARSHIP
REGULATORY AFFAIRS & ASSESSMENT
**CLINICAL RESEARCH
MANAGEMENT & SUPPORT OFFICE**

For questions or additional information, please contact:



Yolanda Davis
Director
Clinical Research Management & Support Office
(CRMSO)



(305) 243-0494



y.p.davis@med.miami.edu



research.miami.edu

Open Forum Questions

